



MERCER COUNTY IMPROVEMENT AUTHORITY MERCER COUNTY, NEW JERSEY A REPORT TO OUR COMMUNITY 2013

Our Mission and Objectives

In 1967 the Mercer County Improvement Authority (MCIA) was created under the County Improvement Authorities Law to undertake certain projects for the benefit of the residents of Mercer County. As such, the mission of the Mercer County Improvement Authority is to serve the needs of Mercer County while improving the quality of life for the residents by providing programs and services for the County, municipalities, school and fire districts, and not-for-profits in the areas of financing, project management, redevelopment, solid waste and recycling.



Key Service Areas

Solid Waste & Enforcement

The MCIA oversees the proper disposal of all Mercer County's solid waste, ensuring compliance with the laws and regulations of the County and State of New Jersey.

Recycling & Hazardous Materials

The MCIA operates a curbside recycling program for residents and small businesses in 9 of 12 Mercer County municipalities as a shared service. Additionally, the MCIA hosts Household Hazardous Waste Collections, Electronic Waste Collections and Document Shredding events for County residents. As part of our commitment to protect the environment and encourage smart recycling practices, the MCIA offers free recycling presentations to schools, civic and business organization and other groups.

Project Management & Redevelopment

Our team of project professionals can provide design, contract administration and construction management services. Additionally, the MCIA can act as the redevelopment entity for various redevelopment areas throughout the county. As such, the MCIA facilitates commercial and residential redevelopment with innovative approaches that solve complex development issues.

Financing

The MCIA's Financing Programs provide Mercer County and its municipalities, school and fire districts, and non-profit organizations with cost-effective financing for construction projects, capital improvements, and acquisition of capital equipment. The MCIA will help organizations find the best possible financing mechanism for their particular project. The MCIA currently manages over \$395 million in low-interest financings.

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Mercer County 2013 Demographics

Population	370,414
Number of Households	107,346



**Mercer County
Improvement Authority**
80 Hamilton Ave., 2nd Floor
Trenton, NJ 08611

Phillip S. Miller, Executive Director
John P. Thurber, Chairman

Visit our website at
www.mcianj.org



Report issued: November 2014

How Are We doing?

A Performance Report on Key Missions and Services

2013 Key Services

Solid Waste & Enforcement

- Processed and safely disposed of 222,524 tons of municipal solid waste.
- Awarded a 5 year solid waste disposal contract resulting in a 6% savings from the previous contract.
- Upgraded transfer station tipping floor and air handling system.

Recycling & Hazardous Materials

- Hosted 3 Household Hazardous Waste & 5 Electronics Waste Collection & Document Shredding events.
- Launched My Waste App to increase recycling efforts and goals.
- Attracted 3,000 people to the annual Touch-a-Truck event to promote recycling.
- Approved AgriArk and Trenton BioGas, organic recycling companies, in the County's Solid Waste Management Plan.

Project Management & Redevelopment

- Assisted Thomas Edison State College as an owner's representative for the construction of the College's new nursing facility.
- Brought the Trenton Freedom, indoor football to Trenton.
- Negotiated new 3rd party electric supply contracts for Mercer County facilities.
- Developed and implemented an electric demand response program for Mercer County Community College to curtail peak energy usage by the College.

Financing

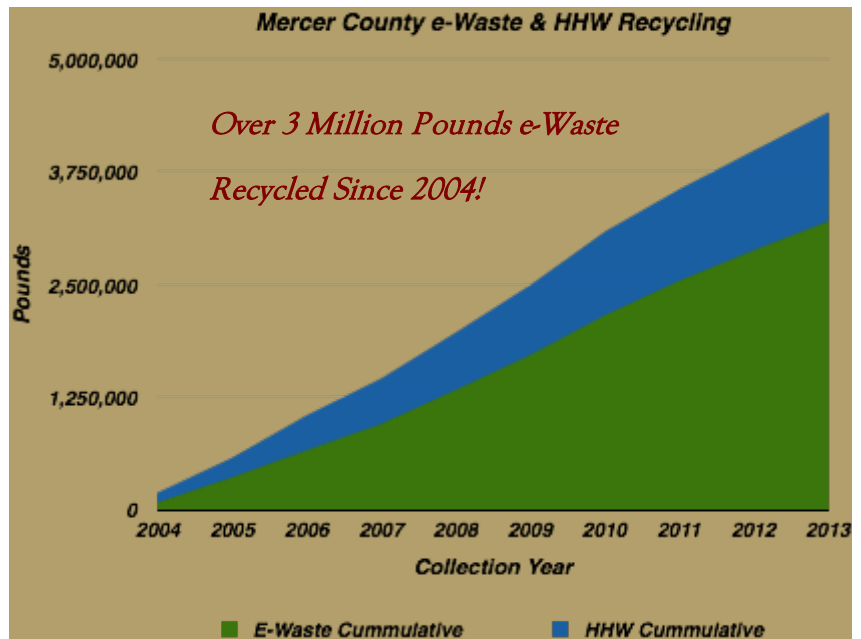
- Recognized for transparency by the NJ State Comptroller's Office -1 of 7 out of 587 agencies statewide.
- Currently manage \$395 million of low-interest financings.

The measures reported on this page were included based on what we believed were interesting statistics. What would you like to see reported on in this page? Please let us know by contacting us at: MCIAFeedback@MercerCounty.org.

Solid Waste Disposal	2012	2013
Number of Households	107,078	107,346
Municipal Waste Disposed (tons)	226,208	222,524
Average Household Municipal Waste Disposed (pounds <i>per</i> household <i>per</i> Year)	4,225	4,146
(pounds <i>per</i> household <i>per</i> Day)	11.58	11.36

Recycling – Curbside Collection	2012	2013
Number of Households in MCIA Residential Recycling Program	92,755	93,768
Recyclables Collected Curbside (tons)	23,261	22,861
Average Household Materials Recycled (pounds per household per Year)	502	488
(pounds per household per Day)	1.37	1.34

Household Hazardous Waste & Electronic Waste Collections Highlights	2012	2013
Number of Total Participants (vehicles)	5,169	5,435
Electronic Waste Collected (pounds)	338,125	322,214
Used Paints & Chemicals (pounds)	77,830	91,075
Fluorescent Bulbs	7,400	9,800
Used Motor Oil Collected (gallons)	1,870	1,440
Bulk Antifreeze (gallons)	605	670
Propane Tanks	292	307
Average Processing Time to Drop Off Materials	4.8 min.	5.0 min

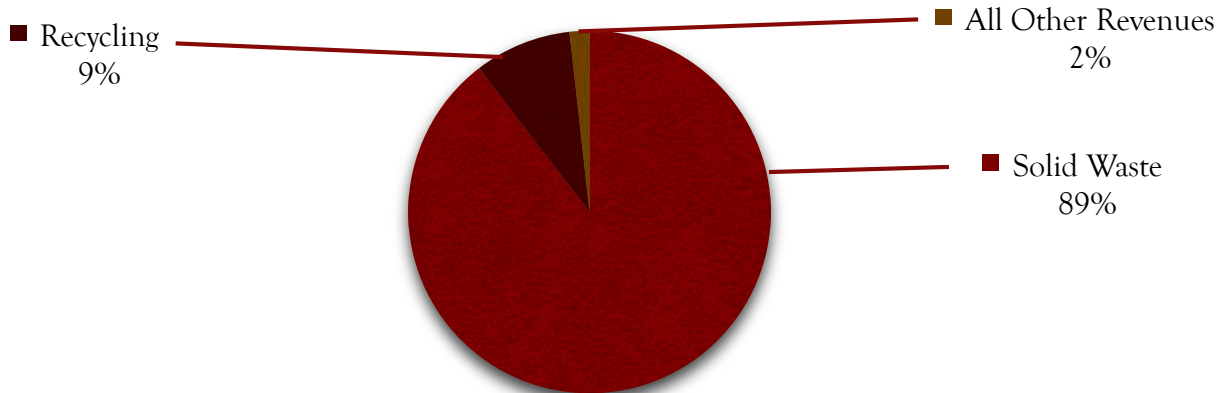


Key Financial Data

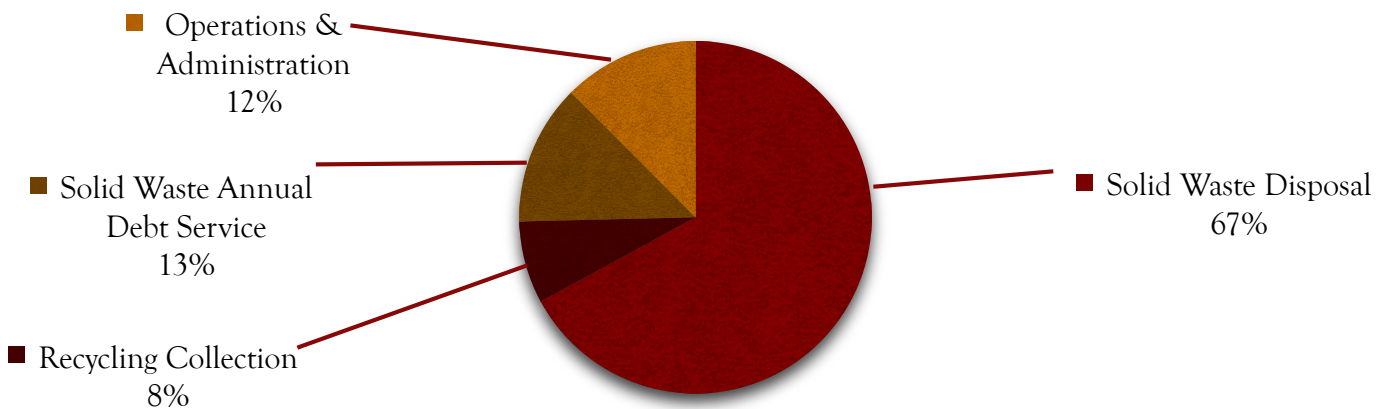
Authority Major Revenue Sources and Spending



Revenue Sources



Spending



Independent audits of the Authority's finances were conducted, resulting in clean opinions.



Complete financial information can be found at www.mcyanj.org.

What's Next

Key Initiatives & Projects

Criminal Courthouse & Annex



The new criminal courthouse opened in January 2013. Presently, the MCIA is acting as Project Manager for the upgrade of the courthouse annex. The construction manager and architect are in place and construction should commence in 2015.

New Jersey Association of Realtors



The NJAR's 20,000 square-foot headquarters/retail space will be located across from the Sun Center arena. The building is expected to transform a county-owned vacant lot by attracting more life and activity to Trenton. The MCIA is assisting in the environmental investigation of the lot and has entered into a redevelopment agreement in 2014.

Transfer Station Upgrades

An engineering study was conducted for recommendations and design of necessary upgrades to our solid waste transfer station. The anticipated cost is \$1 million. The MCIA expects the upgrades to be completed 2015.

Wire Rope Redevelopment Project (Block 3)



Block 3 is the single largest parcel available for commercial development within the Roebling Redevelopment District. The MCIA entered into a redevelopment agreement with HHG Development Associates to redevelop the site into a mixed use district called the "Wire Rope District". The MCIA will sell the property to the developer in phases to accommodate the build out. The developer is anticipating financing in place by early 2015.



Organics Recycling



The MCIA included Trenton BioGas into the Mercer County Solid Waste Management Plan. As the company acquires permits, it will move to close on the 10-year \$2.2 million lease purchase agreement that will eventually lead to their acquisition of the property from its current owners- Trenton, Hamilton, Lawrence and Ewing. The facility will process organic waste using an anaerobic digestion technology.

Transparency

The MCIA will continue to expand its transparency through initiatives such as on-line access and Citizen Centric reporting in an effort to make our operation more open and accessible to the public.

We want to hear from you.

Do you like this report? Would you like to see other information? Please let us know by contacting MCIAFeedback@MercerCounty.org.

For more information regarding the MCIA and its services, visit our website at www.mcianj.org.

